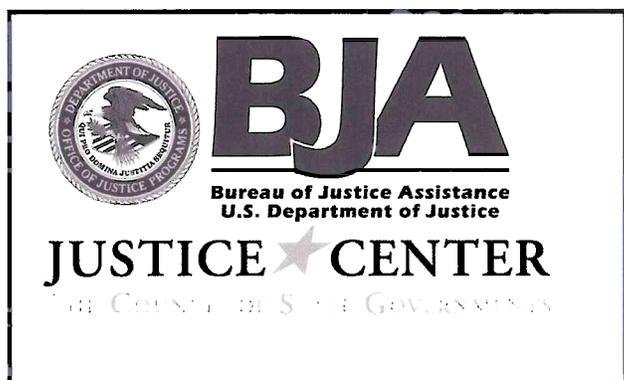


Los Angeles Police Department

Mental Evaluation Unit

March 3, 2014



**Specialized Policing Responses:
Law Enforcement/Mental Health Learning Site
October 15, 2010**



HARVARD Kennedy School

ASH CENTER

for Democratic Governance
and Innovation

March 29, 2011

June 20, 2012

Los Angeles has implemented several complementary program responses to address the complex needs of the jurisdiction. For over four decades, the Los Angeles Police Department (LAPD) has deployed the Mental Evaluation Unit (MEU) to assist police officers with mental health calls for service. Implemented in 1993, Los Angeles was one of the first communities to develop police/mental health co-responder teams (Systemwide Mental Assessment Response Team, or *SMART*). The program is co-supported by the Los Angeles County Department of Mental Health (DMH) and is the largest of its kind in the country. The program was designed to effectively link people with mental illnesses to appropriate mental health services. In 2001 the Department implemented a Crisis Intervention Team (CIT) training program in pilot locations. Currently, any officer can enroll in the CIT training, although it is prioritized for those officers most likely to come in contact with people in a mental health crisis.

Even after the implementation of *SMART* and CIT training, a serious problem remained that involved people with mental illnesses who repeatedly called the police or who were the subject of many calls for service. Those calls for service cost the City millions of dollars in emergency resources without positive outcomes. In 2005, the police department developed the Case Assessment and Management Program (CAMP) to identify and track the subjects of these repeat calls and to construct customized responses to their problems. The CAMP averages 15-20 new cases each week and its cases never close. The CAMP engages in continuous monitoring and coordinating linkages to services. The CAMP pairs police detectives with psychologists, nurses and/or social workers from the DMH to develop long-term solutions to each individual's specific needs.

The Department incorporated the *SMART* and CAMP in the MEU to manage the programs and points of intersection. The MEU also maintains its long established Triage Unit that fields calls from patrol officers who have questions regarding situations that involve people with mental illnesses. In these circumstances, the triage officer consults the MEU database (separate from the Crime Analysis Database system and protected from access outside the unit) to review their history with the police. A triage mental health nurse sits alongside the officer and queries the DMH databases to identify the case manager, psychiatrist, or treatment centers. Collectively, the triage staff determines whether to dispatch a *SMART* officer or direct the patrol officer transport the person directly to a mental health facility. If the triage unit determines that this person has repeatedly contacted police (or been the subject of frequent calls for intervention), they will refer the person to the CAMP coordinator for follow-up.

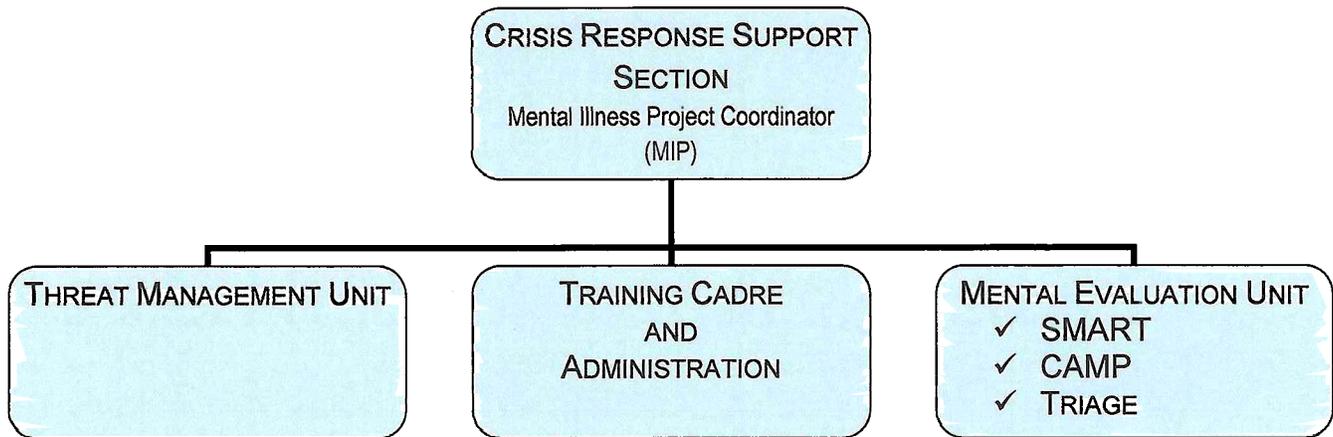
PROGRAM HIGHLIGHTS

- Multi-layered approach including co-responder, CIT and follow-up teams.
- Comprehensive data collection and information-sharing procedures.
- Embedded mental health professionals in law enforcement agency
- The MEU is staffed by 61 sworn officers and 34 DMH clinicians.

LOS ANGELES POLICE DEPARTMENT MANUAL

1/240.30 Contact With Persons Suffering From a Mental Illness. In police contacts with persons suffering from a mental illness, the goal of the Department is to provide a humane, cooperative, compassionate and effective law enforcement response to persons within our community who are afflicted with mental illness. The Department seeks to reduce the potential for violence during police contacts involving people suffering from mental illness while simultaneously assessing the mental health services available to assist. This requires a commitment to problem solving, partnership, and supporting a coordinated effort from law enforcement, mental health services and the greater community of Los Angeles.

OVERVIEW OF MENTAL EVALUATION-RELATED OPERATIONS



MISSION PROTOCOLS

The primary mission of the MEU is to handle mental illness crisis calls for service in support of patrol operations. The MEU evaluates persons who pose a danger to themselves or to others per Welfare and Institutions Code (WIC) §5150. The MEU refers mental illness and homeless outreach missions to other designated non-law enforcement Los Angeles County Mental Health resources.

2013 Calls for Service
13,051

WIC §5150 Hospitalization Rate
89%

MISSION STATEMENT

The mission of the Mental Evaluation Unit is to reduce the potential for violence during police contacts involving people suffering from mental illness while simultaneously assessing the mental health services available to assist them.

GOALS

- ✓ Prevent unnecessary incarceration and/or hospitalization of mentally ill individuals.
- ✓ Provide alternate care in the least restrictive environment through a coordinated and comprehensive system-wide approach.
- ✓ Prevent the duplication of mental health services
- ✓ Facilitate the speedy return of police patrol units to patrol activities.

MENTAL HEALTH CRISIS RESPONSE PROGRAM (MHCRP)

The MHCRP is established as a function under Detective Bureau. The Assistant Commanding Officer, Chief of Detectives, is the MHCRP Coordinator and the Officer-in-Charge of the Crisis Response Support Section, Detective Support and Vice Division, is the **Mental Illness Project Coordinator** who's responsibilities include the following:

- Maintain, attend and support the MHCRP Advisory Board, which meets quarterly and consists of community stakeholders and persons in the mental health community;
- Maintain liaison with the DMH;
- Provide information to outside agencies regarding Department procedures for handling persons with mental illness,
- Analyze state and federal legislation that affect persons with mental illness,
- Maintain liaison with County and private hospitals on issues related to persons with mental illness,
- Provide expertise and support to Training Division regarding all mental illness-related training;
- Conduct audits of non-categorical Use of Force reports that involve persons with indicators of mental illness,
- Coordinate data collection to evaluate Department mental health crisis response, and,
- Review Department strategies, policies, and procedures related to the handling of persons with mental illness.

MENTAL EVALUATION UNIT (MEU) OVERVIEW

- Conduct preliminary investigations of persons who come to the attention of law enforcement and are suspected of having a mental illness, amnesia, senility, post-alcoholic or delirium tremors, and/or who require psychopathic examinations.
- Investigate persons suspected of being escapees from mental institutions.
- Coordinate the assignment of State Department of Mental Hygiene apprehension and transportation orders.
- Arrange, upon request, for uniformed officers to assist Lanterman-Petris-Short Act (LPS) designated Psychiatric Mobile Response Teams or court designated conservators in the apprehension of persons who suffer from mental illness and are placed on a mental health hold
- Maintain, amend, and distribute the Department "Incidents Involving Persons Suspected of suffering from Mental Illness," Notebook Divider
- Provide advice to officers on the confiscation and disposition of firearms or other deadly weapons confiscated from persons with mental illness.
- Provide information on attempt suicide, barricaded suspect, or hostage incidents that involve persons with mental illness.
- Assist field officers with intervention, referral, or placement of a person with mental illness to prevent the unnecessary incarceration and/or hospitalization of that person.
- Provide roll-call training relative to MEU and SMART responsibilities.
- Maintain liaison with the Missing Persons Unit to determine whether a reported missing person was placed on a 72-hour hold
- Provide staff support for the MHCRP Coordinator and Advisory Committee.
- Maintain liaison with DMH and hospitals regarding policies and procedures that involve the detention and involuntary holds of persons with suspected mental illness.
- Provide analysis of state and federal legislation pertinent to law enforcement encounters with persons with suspected mental illness.
- Provide expertise and support to Training Division regarding all mental illness-related training.
- Conduct audits of categorical and non-categorical Use of Force reports that involve persons with indicators of mental illness.
- Assist the MHCRP Coordinator with the review of completed Use of Force reports with indicators of mental illness.
- Coordinate data collection to evaluate Department mental health crisis response.
- Review, initiate and coordinate Department training courses that involve the response to, and handling of, cases in which a person is believed to suffer from mental illness.

THE MEU MAINTAINS LIAISON WITH:

- Psychiatric Hospitals, and,
- Mental Health Agencies.

THE MEU MAINTAINS THE FOLLOWING SPECIAL FILES:

- Requests for psychopathic examination reports, and,
- Unserved apprehension and transportation orders.

SYSTEMWIDE MENTAL ASSESSMENT RESPONSE TEAM (SMART) OVERVIEW

- Assist Department police officers whenever they contact persons with a suspected mental illness,
- Provide intervention, referral, or placement for a person with mental illness to facilitate the speedy return of field officers to other field duties
- Prevent unnecessary incarceration and/or hospitalization of persons with mental illness.
- Provide alternate care in the least restrictive environment through a coordinated and comprehensive system-wide approach
- Assist with intelligence functions at critical incidents.
- Assist with psychologically impaired victims at disaster scenes.

CASE ASSESSMENT AND MANAGEMENT PROGRAM (CAMP) OVERVIEW

- Manage cases that involve persons with a history of violent criminal activity caused by mental illness
- Manage cases that involve persons with a history of mental illness that has caused numerous responses by law enforcement and the deployment of substantial police resources.
- Prevent unnecessary incarceration and/or hospitalization of persons with mental illness.
- Provide alternate care in the least restrictive environment through a coordinated and comprehensive system-wide approach
- Maintain a file of Weapon Confiscation Receipts.

CAMP CASES INCLUDE BUT ARE NOT LIMITED TO:

- Subjects who attempt Suicide by Cop (SBC),
- Subjects who frequently utilize emergency services and/or abuse the 911 system;
- Subjects responsible for the response of SWAT and/or high profile tactical operations,
- Returning veterans who suffer from Post Traumatic Stress Disorder or other mental illness,
- Subjects involved in acts of targeted school violence;
- Mentally ill prohibited possessors (to ensure the seizure of all known firearms), and,
- Subjects enrolled in the State of California, Department of Mental Health, Conditional Release Program (ConRep)

MEU TRIAGE DESK OVERVIEW

- Receive mental illness crisis calls from patrol operations.
- Vet incoming calls and dispatch SMART to handle calls for service, as appropriate.
- Manage radio calls and SMART deployment.
- Coordinate client hospitalization for patrol personnel
- Prepare MEU investigative reports.
- Maintain the MEU mental illness database.
- Coordinate outside agency response resources
- Make appropriate notifications.
- Forward follow-up referrals to CAMP

9-1-1 PROTOCOLS

All Police Service Representatives (PSRs) have received eight hours of training titled, “*Persons with Mental Illness.*” The purpose of the training was to ensure that calls involving persons with mental illness are properly categorized, dispatched, and to ensure that sufficient information is provided to responding patrol officers. This includes information such as diagnosis, medication(s), threatening behavior, and/or weapon(s) Calls for service involving mental illness are call-typed as the following

- 918 M Male with Mental Illness
- 918 F Female with Mental Illness
- 918 VM Violent Male with Mental Illness
- 918 J Juvenile with Mental Illness
- 918 VF Violent Female with Mental Illness
- 918 VJ Violent Juvenile with Mental Illness
- 918 AM Ambulance Male with Mental Illness
- 918 PM Possible Male with Mental Illness
- 918 AF Ambulance Female with Mental Illness
- 918 PF Possible Female with Mental Illness
- 9073 Attempt Suicide
- 907A3 Ambulance Attempt Suicide

- In incidents that involve mental health and a crime, the crime code takes precedence; however, the PSR gathers additional information regarding the mental health issue
- Uniformed patrol officers are dispatched to all calls involving a person with mental illness, including Ambulance Attempt Suicide/Suicide calls.
- A notation is made by the PSR in the Incident Detail, “*CONTACT MENTAL EVALUATION UNIT UPON ARRIVAL 213/996-1300*” on all calls for service that involve a person with mental illness.
- Patrol officers conduct a preliminary investigation to determine whether there is mental illness and then contact MEU for advice and possible dispatch of a SMART unit.
- If there is a medical emergency, the patrol officer must conduct an on-scene investigation, conduct a follow-up to the hospital and provide their findings to the admitting staff

FIELD PROTOCOLS FOR CALL MANAGEMENT AND DIVERSION

After an incident is tactically stable, patrol officers must conduct an assessment of the detained individual to determine whether there is mental illness and whether the individual meets criteria for an involuntary mental health hold (WIC §5150) The incident can be managed by a SMART unit, if available, or by the patrol officers with the guidance of the MEU

NOTIFICATIONS

When the only reason for detention is the person’s suspected mental illness, the MEU **MUST** be contacted **PRIOR** to transporting an apparently mentally ill person to any health facility or hospital.

Exception: *If the subject is injured and requires immediate medical treatment, the MEU must be contacted after the subject is transported to an appropriate medical facility*

When a person with suspected mental illness has been taken into custody for a criminal offense, the MEU **MUST** be contacted **PRIOR** to the person being booked (Department Manual §4/260.20).

Officers who receive information from a mental health professional regarding a potential threat to any person (Tarasoff Notification) must immediately notify MEU

ARREST AND BOOKING

When a subject is detained for a felony crime or high-grade misdemeanor or the subject has warrants, the criminal matter takes precedence. Booking the arrestee for misdemeanor warrants is at the discretion of the Area watch commander. Arrestees who suffer from mental illness may be booked at any LAPD jail facility. Brief information regarding the mental illness should be documented in all booking reports and under the “*Additional*” heading of the Arrest Report. The MEU is available for advice and assistance to facilitate the transfer of the subject to a Los Angeles County Jail Facility. Any questions concerning the arrest, booking, housing, or transfer of an individual suspected of suffering from a mental illness should be directed to the MEU Watch Commander.

JAIL MONITORING

- All Adult Corrections Officers (ACOs) have received eight hours of training titled “*Mental Illness Introduction for Adult Corrections Officers.*”
- All sworn jail personnel have received four hours of training on how to handle persons with mental illness.
- All arrestees are screened during the booking process and ACOs ensure that the arresting officers have notified the MEU if the arrestee indicated that he/she suffers from mental illness.
- If an arrestee is determined to be in a mental health crisis or is suffering from a chronic mental illness, and the arrestee can be released on their own recognizance or arrange bail and jail personnel or a SMART unit will conduct the assessment and arrange transport to a psychiatric facility.

DIVERSION PROGRAMS

- Pre-booking diversion occurs via the patrol officers or via SMART when:
 - A crime was committed,
 - The crime is a low grade misdemeanor;
 - A report or citation and release is competed; and,
 - The person with mental illness is taken to the Psychiatric Emergency Department coordinated through the MEU
- Post-booking diversion occurs when the subject can be released on their own recognizant or bail is posted. The subject can also be diverted to a mental health treatment provider during the arraignment process or as a condition of their plea or conviction.

LIST OF MENTAL HEALTH PARTNERS

- Los Angeles County Department of Mental Health
 - ✓ System Leadership Team (SLT)
 - ✓ Court Liaison Program Community Reintegration Program (CRP)
 - ✓ Countywide Resource Management - AB109
 - ✓ Jail Services - Forensic Inpatient Program (FIP) (Twin Towers)
- National Alliance for Mental Illness of the San Fernando Valley
- National Alliance for Mental Illness (NAMI LA)
- Autism Society of America Los Angeles (ASALA)
- Los Angeles County Department of Health Services (LACDHS)
- State of California – State Mental Health Facilities (Patton State, Metropolitan State Hospital)
- State of California Mental Health Services Act – Oversight and Accountability Commission
- Hospital Association of Southern California (HASC)
- Gateways Hospitals – ConRep Administrator and Community Reintegration Program (CRP)
- Los Angeles County Superior Psychiatric Court – Department 95
- Los Angeles County District Attorney’s Office – Department 95
- Los Angeles County Superior Court – Veterans Court
- California Department of Justice – Bureau of Firearms (CADOJ)
- Department of Veteran’s Affairs

TRAINING

Since 1993, the MEU has trained personnel from the following agencies as a model co-response program and a National Learning Site

United States			
Alhambra Police Department	California	San Francisco Police Department	California
Beverly Hills Police Department	California	Santa Ana Police Department	California
Burbank Police Department	California	Santa Monica Police Department	California
El Segundo Police Department	California	Sonoma County Sheriff Office	California
Escondido Police Department	California	Torrance Police Department	California
Glendale Police Department	California	Ventura Police Department	California
Glenn County Sheriff Office	California	West Covina Police Department	California
Inglewood Police Department	California	Denver Crime Commission	Colorado
Irvine Police Department	California	Stamford Police Department	Connecticut
La Verne Police Department	California	Portland Maine Police Department,	Maine
Long Beach Police Department	California	Baltimore Co. Maryland Sheriff Office	Maryland
Los Angeles Unified School District Police	California	Baltimore Police Department	Massachusetts
Maricopa County Sheriff Office	California	Boston Police Department	Massachusetts
Monterey Police Department	California	Woodbury Police Department	Minnesota
Mountain View Police Department	California	Las Vegas Police Department	Nevada
Newport Police Department	California	Bureau of Police, Portland	Oregon
Oakland Police Department	California	Allegheny County Sheriff	Pennsylvania
Oxnard Police Department	California	Austin Police Department	Texas
Pasadena Police Department	California	Houston Police Department	Texas
Petaluma Police Department	California	Plano Police Department	Texas
Redondo Beach Police Department	California	Tarrant County Sheriff	Texas
Redwood City Police Department	California	Texas Tech University	Texas
Riverside Police Department	California	Williamson County Sheriff Office	Texas
San Diego Police Department PERT	California	Bellevue Police Department	Washington
San Diego Sheriff Office	California		

LOS ANGELES POLICE DEPARTMENT – MENTAL EVALUATION UNIT HANDOUT

INTERNATIONAL			
Moorabbin Police, Melbourne	Australia	Calgary Police Department	Canada
New South Wales Police Department	Australia	Montreal Police Department	Canada
Queensland Police Department	Australia	Toronto Police Department	Canada
Victoria Police Department, Melbourne	Australia	Northern Ireland Police Department	Ireland
Ministere Public	Belgium	Leicestershire Constabulary	United Kingdom

CRISIS INTERVENTION TEAM (CIT) TRAINING

The LAPD has provided CIT training to the following number of sworn personnel.

LAPD	801
Outside agencies.	129
Total:	930

OUTSIDE AGENCIES TRAINED IN CIT BY LAPD	
Beverly Hills Police Department	Maricopa County Sheriff Office
City Attorney Investigators	Mayors Crisis Response Team
Federal Bureau of Investigation	Pomona Police Department
Hawthorne Police Department	Redondo Beach Police Department
Los Angeles Airport Police Department	Social Security Administration Investigators
Los Angeles County Sheriff Office, CTU	United States Secret Service
Los Angeles County Sheriff Office, Mental Evaluation Team	University of Southern California Department of Public Safety
Los Angeles Unified School District Police Department	

The MEU conducts or distributes the following training courses throughout the year:

Classroom

- Mental Health Orientation – Crisis Intervention Training
- Mental Illness Introduction for Adult Corrections Officers
- Dispatcher – Persons with Mental Illness
- Armed Prohibited Persons/Mental Health Firearms Prohibition System
- Crisis Communication for First Responders
- Combat to Community/Police and Veteran Interaction
- School Threat Assessment Response Team

E-Learning

- Mental Illness – Use of Force and Crisis Intervention
- Mental Illness – Use of Force and Crisis Intervention – *Update*
- Legal Environment – Policing the Mentally Ill
- Mood Disorders
- Communicating with People with Disabilities

Tele-course

- Recognizing Mental Illness. A Proactive Approach

In April 2014, all LAPD personnel will be mandated to complete the POST 2013 Mental Health two-hour Update course.

CONFERENCES

The MEU gave presentations at the following conferences.

- 2006 National GAINS Center Conference, Boston MA
- 2006 5th Annual Conference on Police/ Mental Health Systems Liaisons "*Psychiatrists in Blue Emerging Partnerships*," Ottawa, Ontario, Canada
- 2007 National Alliance on Mental Illness, Los Angeles CA
- 2008 National GAINS Center Conference, Washington DC
- 2008 School Threat Assessment Response Team
- 2009 School Threat Assessment Response Team
- 2010 Post Traumatic Stress Disorder- Combat to Community, Returning Veterans, in Conjunction with the National Center for PTSD, VA, Menlo Park CA
- 2011 Justice and Mental Health Collaboration Program National Training and Technical Assistance Event: Collaborating to Achieve and Communicate Positive Public Health and Public Safety Outcomes, Baltimore MD
- 2011 Association of Threat Assessment Professionals, School Threat Assessment Response Team (START)
- 2012 The Justice Center, The Council of State Governments. Innovative Law Enforcement Strategies for Interacting with People with Mental Illness that Frequently Require Emergency and Crisis Services, Webinar-National.

AWARDS, RECOGNITIONS AND ACKNOWLEDGEMENTS

UNIT AWARDS

- Certificates of Appreciation from the Los Angeles Board of Police Commissioners 2005
- Los Angeles Police Department Police Meritorious Unit Citation, March 20, 2007
- National Association of Counties, Achievement Award 2007
- 21st Annual Los Angeles County Productivity and Quality, Bronze Eagle Award 2007
- 21st Annual Los Angeles County Productivity and Quality, Million Dollar Club 2007
- 2009 Autism Society of America, LA Hearts and Arts Award
- 2010 *Specialized Policing Responses: Law Enforcement/Mental Health* National Learning Site as selected by the Council of State Governments Justice Center with support from the Bureau of Justice Assistance (BJA)
- 2011 LAPD Mental Illness Project selected as a "Bright Ideas" Award recipient from the Ash Center for Democratic Governance and Innovation at the John F Kennedy School of Government, Harvard University
- 2012 Autism Society of Los Angeles recognition for continued support and training
- 2012 School Threat Assessment Response Team (START) selected as a "Bright Ideas" Award recipient from the Ash Center for Democratic Governance and Innovation at the John F Kennedy School of Government, Harvard University
- 2013 M.I.L.E. Award Program (START)

INDIVIDUAL AWARDS

- (5) Police Stars for Bravery
- (4) Life Saving Medals
- (1) California Peace Officers Associations (CPOA) Award of Valor
- (1) California POST Excellence in Training Award (Post Incident Debriefs)
- (1) Employee of Year 2003, Los Angeles County
- (1) Nurse of the Year 2007, Los Angeles County
- (1) Rising Star Award 2008, Los Angeles County
- (1) Extra M.I L.E. Award Individual 2013

ARTICLES, PUBLICATIONS, COMMUNITY FORUMS

- L.A. City View 35, Disability Forum, Persons Suffering from Mental Illness, October 2006
- Los Angeles Times Newspaper Forum on Homelessness, KTLA Channel 5, 2007, working in conjunction with the Mayor's Safer Cities Initiative and the Mentally Ill.
- The BEAT Magazine, December 2007, recognition from Anthony Pacheco, President of the Los Angeles Police Commission for establishment of Autism Roll Call Training.
- Daily News Article – February 1, 2008, *"Special Cops Cope with Suicidal 7-Year Old or Britney"*
- Los Angeles Magazine, October 2009, *"The War Within"* on PTSD
- Detective Bureau Bi-Monthly, Volume 2, Issue 1, Year 2009, recognition for the establishment of the School Threat Assessment Team strategy and the successful conferences.
- Los Angeles County Department of Mental Health, Prevention and Early Intervention Early START project proposal, dated January 12, 2009, incorporating the School Threat Assessment Response Team strategy developed by the CRSS and adopted county-wide.
- A "SMART" way to help the mentally ill, Specially trained teams of Police Officers and Clinicians respond to citizens in crisis, article from the Daily Journal by Pat Alston, February 4, 2009
- Office of the Independent Monitor of the Los Angeles Police Department, Final Report, Issued June 11, 2009
- Detective Information Bulletin, December 2009, New Search Warrant Provisions For Domestic Violence and 5150 Investigations, (Prohibited Possessor Program, 8102 WIC, CAMP)
- December 9, 2010, Los Angeles Times, *"Jan Perry: Neglect of Mentally Ill can Bring Tragic Results."*
- May 22, 2011, New York Times, *"Police Seek Ways to Defuse Tensions."*
- Detective Information Bulletin, March 2010, PTSD Training
- December 18, 2012 KCET *"SoCal Connected"* – discussed SMART operation and Prohibited Possessor, post Sandy Hook
- January 16, 2013, KPCC Public Radio, *"Federal Database for Mental Health Background Checks Incomplete."*
- February 19, 2014, KPCC Public Radio, *"LAPD Policy Changes to Impact How Officers Deal with the Mentally Ill."*

NATIONAL PUBLICATIONS

- SAMSHA, A Guide to Implementing Police-Based Diversion Programs for People with Mental Illness, 2004.
- TAPA Center, Enhancing Success of Police-Based Diversion Programs for People with Mental Illness, 2005.
- Department of Justice, Bureau of Justice Assistance, Improving Responses to People with Mental Illnesses, Strategies for Effective Law Enforcement Training, 2008.
- Department of Justice, Bureau of Justice Assistance, Improving Responses to People with Mental Illnesses, The Essential Elements of a Specialized Law Enforcement–Based Program, 2008
- Department of Justice, Bureau of Justice Assistance, Law Enforcement Responses to People with Mental Illness, A Guide to Research-Informed Police and Practice, 2009.
- IACP, SAMSHA, BJA, National Policy Summit, Building Safer Communities. Improving Police Response to Persons with Mental Illness, 2010.
- Department of Justice, Bureau of Justice Assistance, Statewide Law Enforcement/Mental Health Efforts, Strategies to Support and Sustain Local Initiatives, 2012

To learn more about:

The Law Enforcement/Mental Health Learning Sites, coordinated by the Council of State Governments (CSG) Justice Center and supported by the Bureau of Justice Assistance (BJA), visit www.consensusproject.org/learningsites or contact Gerard Murphy gmurphy@csg.org /646-383-5761).

Law Enforcement Responses to People with Mental Illnesses, visit www.consensusproject.org/issue_areas/law-enforcement.

The Ash Center for Democratic Governance and Innovation and Bright Ideas, visit <http://www.ash.harvard.edu/Home/Programs/Innovations-in-Government/Awards/Bright-Ideas>. The Roy and Lila Ash Center for Democratic Governance and Innovation advances excellence and innovation in governance and public policy through research, education, and public discussion. Three major programs support our mission: the Program on Democratic Governance; the Innovations in Government Program, and the Rajawali Foundation Institute for Asia.

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